



**DESERT COMMUNITY COLLEGE DISTRICT  
REGULAR BOARD MEETING - MINUTES  
43-500 MONTEREY AVENUE, PALM DESERT, CA  
CRAVENS MULTIPURPOSE ROOM  
THURSDAY, JUNE 15<sup>th</sup>, 2017  
9:30 AM**

- I. CALL TO ORDER** - Chair Wilson called the meeting to order at 9:32 AM, and asked Trustee Broughton to lead the pledge of allegiance.

President Kinnamon conducted the roll call:

Trustee Broughton  
Trustee Stefan  
Trustee Sanchez-Fulton (Arrived at 9:50 AM)  
Trustee Jandt  
Trustee Wilson  
Student Trustee Estrada  
Parliamentarian – Carlos Maldonado  
Recorder – Julia Breyer

- II. BOARD MEETING AGENDA:** Confirmation of Agenda: Approve the agenda of the Regular Meeting of June 15, 2017, with any additions, corrections, or deletions.

The agenda was approved as presented.

**III. CLOSED SESSION**

1. **CONFERENCE WITH LABOR NEGOTIATOR:** Pursuant to Section 54957.6; unrepresented groups & labor unions on campus include CTA, CODAA, and CSEA; Agency Designated Representative: President Joel L. Kinnamon
2. **PERSONNEL**
  - a) **DISCIPLINE/DISMISSAL/RELEASE/APPOINTMENT**  
(Government Code Section 54957)
  - b) **PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**
    - o Superintendent/President
3. **CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION:**  
**Section 54956.9 (d) (2/3/4)** Number of potential cases: 4

4. **CONFERENCE WITH REAL PROPERTY NEGOTIATORS:** Property: Parcel Numbers:

IV. **OPEN SESSION**

Trustee Sanchez-Fulton joined the meeting.

**Closed Session report** – Chair Wilson noted there was reportable action taken in closed session.

In closed session, a motion was made by Trustee Stefan, seconded but Trustee Broughton, to authorize the approval of a “Resignation Agreement and Settlement of All Claims” agreement with employee #0546511, effective May 26<sup>th</sup>, 2017.

The motion carried with five members voting in favor and zero members voting against the motion. The motion carried five to zero.

V. **SWEARING IN OF STUDENT TRUSTEE:**

Chair Wilson swore in Student Trustee, Arturo Delgado.

VI. **PUBLIC UPDATES:**

President Kinnamon reported he has no public comments.

VII. **PUBLIC COMMENTS:**

None.

VIII. **INTRODUCTION OF STAFF:** – President Kinnamon introduced new employees:

- Irene Morales, Admissions & Records Technician
- Alejandra Lopez, Transfer & Career Centers Specialist
- Renan Avanzini, Security Officer
- Leonardo Olmeda, Security Officer

IX. **APPROVE THE MINUTES OF:**

Regular meeting of May 19<sup>th</sup>, 2017 minutes. There were no corrections to the minutes of May 19<sup>th</sup>, 2017. Approved as presented.

X. **REPORTS**

- A. **ASCOD (Associated Students of College of the Desert)** – ASCOD representative, Scott Relerford provided a brief report.

- B. CSEA (California School Employees Association)** – Lauro Jimenez was present, and provided a brief report.
- C. CODAA (College of the Desert Adjunct Association)** – Robert Holmes was present, and provided a brief report.
- D. CODFA (College of the Desert Faculty Association)** – Denise Diamond: President, was present, and provided a brief update.
- E. Academic Senate** – Carl Farmer, President, was not present and provided a brief written report to the board.
- F. College of the Desert Foundation** – Peter Sturgeon was not present. President Kinnamon provided a brief report on Mr. Sturgeon’s behalf.
- G. Governing Board**

**Student Trustee Delgado:**

Reported that Scott Relerford provided information and updates on behalf of ASCOD. Student Trustee Delgado continued by thanking everyone who voted for him and glad to be able to help the students.

Student Trustee Delgado provided a brief history about himself, his first year accomplishments at College of the Desert and his current goals.

**Trustee Sanchez-Fulton**

Thanked faculty, staff and everyone involved for putting together the 2017 Commencement. She felt it was the best commencement that she has been a part of and she enjoyed attending all of the ceremonies.

She attended the Desert Hot Spring High School Graduation. It was so beautiful to attend.

She also attended the Indio High School Commencement. Trustee Sanchez read a letter she received from the principal of Indio High School. She reported it was an honor and a privilege to attend and be a part of all the commencement.

Trustee Sanchez encouraged fellow Trustees to attend K-12 graduations.

She gave a shout out to all the current and incoming road runner family athletes. She hopes that in the near future she can meet the new incoming players to an upcoming board meeting.

Trustee Sanchez extended her sincerest thanks to the Southern California, Latino Policy Institute for featuring her in their newsletter. She commented it was a huge honor and she happy to be involved.

She was happy to participate with her fellow board members for the FIND Food bank distribution. She hopes that they continue to do this and looks forward to hearing further updates.

Attended the 2017 All Valley Greater Legislative Luncheon.

Trustee Sanchez attended the swearing in of Manuel Perez along with Trustees Wilson and Broughton at UC Riverside.

Attended the birthday party for Assemblyman, Manuel Perez in Riverside.

Attended BIA elected officials’ mixer. She enjoyed meeting others and listening to what they are doing.

She attended City of DHS Memorial Day celebration. They honored several veterans and she enjoyed visiting the DHS veterans FFW Post. She noted it was a wonderful experience to meet everyone along with military.

Trustee Sanchez attended Jim Hummer's retirement celebration and it was a wonderful event.

### **Trustee Jandt**

Expressed his appreciation for everyone involved in commencement and reported that it's a special event. He commented that it's the last individualized contact the college has with their students and how important that time and interaction is.

Trustee Jandt shared an article from TIME Magazine, '[The Case for Community College, Why it's More Vital – and Vulnerable – Than Ever, By Josh Sanburn/Watertown, S.D.](#)'.

Trustee Jandt shared two facts from the article:

*At the same time, the value of an associate's degree has never been clearer. Currently, the median salary for someone with only a high school diploma is \$36,000. For those with a community college degree, it's \$42,600. And that gap is projected to grow as automation transforms the U.S. workforce, making higher level science, technology, engineering, and math skills critical in fields that once required little more than manual dexterity.*

*The City University of New York doubled graduation rates in its two-year program after offering free tuition, books and even public transportation for students who register full time. Other schools in New York and California have announced similar programs.*

### **Trustee Stefan**

Congratulated new the Student Trustee, Arturo Delgado.

She wished a very happy birthday to President Kinnamon.

Trustee Stefan wished a happy belated Flag Day to everyone.

She thanked everyone for their involvement in commencement and commented on what a wonderful success the event was.

She attended her own district's festivities as well and reported that school recently ended.

### **Trustee Broughton**

She concurred with her fellow trustee's comments of what an outstanding event commencement was.

Trustee Broughton is amazed that there were no glitches, she though it was perfect. In addition, she thanked everyone involved.

She thanked Michael Hadley for the new speaker additions provided at the board meeting.

Trustee Broughton commented that the new employees that were introduced reminds her that it opens the door for them and their future.

She is happy to see hear about promotions of staff in various areas, watching them mature in their respective departments and their future advancements. She thanked everyone involved in the hiring committees and appreciates all the efforts made during the onboarding process of new faculty and staff at the college. Trustee Broughton reported the telescope in Mecca/Thermal is going up and she continues to hear about it even from the local farmers in the area. She continued to state the community is excited and she thanked the donor tremendously. Trustee Broughton reported she likes seeing the 1<sup>st</sup> reading of board polices placed under the consent agenda. She wished a happy birthday to President Kinnamon.

**Aurora Wilson**

She reported that she agrees with tall the comments made by her fellow Trustees regarding commencement and noted it was a job well done. Trustee Wilson extended her congratulations to Student Trustee, Arturo Delgado.

**President Kinnamon**

He congratulated the new Student Trustee, Arturo Delgado and wished his the best of luck in his new role. He thanked everyone for their efforts in commencement. He reported it was a phenomenal commencement and it was a dream. He shared a copy of the EEO report with the board.

**XI. CONSENT AGENDA: All items on the Consent Agenda will be considered for approval by a single vote without discussion. Any Board member may request that an item be pulled from the Consent Agenda to be discussed and considered separately in the Action Agenda.**

**A. BOARD OF TRUSTEES**

- BP 1101 College Superintendent/President
- BP 2010 Board Membership
- BP 2360 Minutes
- BP 2365 Recording Board Meetings
- BP 2717 Personal Use of Public Resources
- BP 2720 Communications Among Board Members
- BP 2740 Board Education
- BP 3200 Accreditation
- BP 3250 Institutional Planning
- BP 5010 Admission and Concurrent Enrollment
- BP 5021 Health Insurance for International Students in F-1 Visa Status
- BP 5050 Student Success and Support Program
- BP 5110 Counseling
- BP 5200 Student Health Services
- BP 5205 Student Accident Insurance

- BP 5210 Communicable Disease
- BP 5300 Student Equity
- BP 5410 Associated Students Elections
- BP 5420 Associated Students Finance
- BP 5570 Student Credit Card Solicitations

**B. PRESIDENT**

1. Institutional Self-Evaluation Report 2017 in Support of Reaffirmation of Accreditation

**C. HUMAN RESOURCES**

1. Personnel Items
2. Job Descriptions
  - a. Tool Room Attendant
  - b. Public Relations Specialist
3. Job Description - Director, Regional Consortium Strong Workforce Marketing
4. Job Description - College of the Desert Foundation

**D. ADMINISTRATIVE SERVICES**

1. Purchase Orders and Contracts for Supplies, Services and Construction
2. Warrants
3. Approval of Contracts/Agreements and Amendments
4. Payroll #11
5. Out-of-State Travel
6. Gifts/Donations to the District
7. Declare Property as Surplus
8. Budget Transfers
9. Change Order – Measure B Bond Project
10. 2019-2023 Five Year Construction Plan
11. Designation of Off-Site Location

**E. STUDENT LEARNING**

1. Courses and Programs approved by Curriculum Committee AY 2016-17
2. Approval of the 2017-2018 College of the Desert Catalog

**Motion:** Motion by Trustee Stefan, seconded by Trustee Jandt to approve the consent agenda as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez  
**No:** None  
**Absent:** None  
**Abstain:** None

The motion carried unanimously.

## **XII. ACTION AGENDA**

### **A. ITEMS PULLED FROM THE CONSENT AGENDA FOR SEPARATE DISCUSSION AND CONSIDERATION**

#### **B. BOARD OF TRUSTEES**

##### **1. Board Policy Review – 2<sup>nd</sup> Reading**

###### **BP 5015 Residency Determination**

**Motion:** Motion by Trustee Sanchez, seconded by Student Trustee Delgado to approve board policy 5015 as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez  
**No:** None  
**Absent:** None  
**Abstain:** None

The motion carried unanimously.

###### **BP 5035 Withholding of Student Records**

**Motion:** Motion by Trustee Broughton, seconded by Trustee Jandt to approve board policy 5035 as presented.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez  
**No:** None  
**Absent:** None  
**Abstain:** None

The motion carried unanimously.

**BP 5052 Open Enrollment**

**Motion:** Motion by Trustee Jandt, seconded by Student Trustee Delgado to approve board policy 5052 as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez

**No:** None

**Absent:** None

**Abstain:** None

The motion carried unanimously.

**BP 5120 Transfer Center**

**Motion:** Motion by Trustee Stefan, seconded by Student Trustee Delgado to approve board policy 5120 as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez

**No:** None

**Absent:** None

**Abstain:** None

The motion carried unanimously.

**BP 5130 Financial Aid**

**Motion:** Motion by Trustee Stefan, seconded by Student Trustee Delgado to approve board policy 5130 as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez

**No:** None

**Absent:** None

**Abstain:** None



The motion carried unanimously.

**BP 5400 Associated Students Organization**

**Motion:** Motion by Student Trustee Delgado, seconded by Trustee Stefan to approve board policy 5400 as presented.

**Discussion:** None.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez

**No:** None

**Absent:** None

**Abstain:** None

The motion carried unanimously.

**C. HUMAN RESOURCES**

- 1. Consideration of Approval of Resolution #061517-6 and Adoption of the College of the Desert Equal Employment Opportunity Plan in Compliance with the California Education Code and Title 5 Requirement. The Board of Trustees' Resolution Reaffirms the District's Commitment to Non-Discrimination and Dedication to Fostering a Diverse and Inclusive Workplace.**

**Motion:** Motion by Trustee Sanchez, seconded by Trustee Stefan to approve Resolution #061517-6 as presented.

**Discussion:** Trustee Sanchez-Fulton reported she likes having these provided in writing and it shows the commitment. She extended her thanks to those who put the plan together.

Trustee Jandt asked for clarification on page 11. He asked if the monitored groups specified in CA code of regulations.

Dr. Gularte replied that it is from Title 5, the State Chancellors office. They are required to report. She continued to note that in the future you will see additional activities, etc. to address diversity issues and provide information for the entire campus community. It will be broad based.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes

Trustee Sanchez-Fulton - Yes

Trustee Wilson - Yes

Trustee Jandt - Yes

Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**D. ADMINISTRATIVE SERVICES**

**1. 2017/2018 Tentative Budget**

**Motion:** Motion by Student Trustee Delgado, seconded by Trustee Stefan to approve the 2017/2018 tentative budget as presented.

**Discussion:** Vice President, Lisa Howell provided a PowerPoint presentation.

Trustee Jandt asked to explain the impact of increased enrollment. Vice President Howell replied there are many impacts. More enrollment equates to more FTES however you don't get the money. Money can be received up to 18 months later. Increased enrollment you get additional money, it costs you up front, you have to hire staff to serve students, requires space, costs more from facility standpoint. For example, the expansions in Mecca and Indio are all things that are difficult to do, they are necessary to do. Monies will come out before they come in. Trustee Jandt stated, increased enrollment impact will result in 1 ½ - 2 years. Vice President Howell replied, yes.

**Vote:**

**Yes:** Student Trustee Arturo Delgado, Aurora Wilson, Becky Broughton, Bonnie Stefan, Fred Jandt and Mary Jane Sanchez

**No:** None

**Absent:** None

**Abstain:** None

The motion carried unanimously.

**2. Resolution #061517-3 Temporary Loan**

**Motion:** Motion by Trustee Broughton, seconded by Student Trustee Delgado to approve Resolution #061517-3 Temporary Loan as presented.

**Discussion:** None.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes  
Trustee Sanchez-Fulton - Yes  
Trustee Wilson - Yes  
Trustee Jandt - Yes

Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**3. Resolution #061517-4: Adoption of Education Protection Account Funding and Expenditures**

**Motion:** Motion by Trustee Stefan, seconded by Student Trustee Delgado to approve Resolution #061517-4 as presented.

**Discussion:** Vice President, Lisa Howell commented this is a placeholder that has to do with Prop 30.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes  
Trustee Sanchez-Fulton - Yes  
Trustee Wilson - Yes  
Trustee Jandt - Yes  
Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**4. Resolution #061517-5: Appropriations Subject to Proposition 4 – GANN Limitation**

**Motion:** Motion by Trustee Stefan, seconded by Student Trustee Delgado to approve Resolution #061517-5 as presented.

**Discussion:** Vice President, Lisa Howell commented this is a placeholder as well.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes  
Trustee Sanchez-Fulton - Yes  
Trustee Wilson - Yes  
Trustee Jandt - Yes  
Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**E. STUDENT LEARNING**

**1. Resolution #061517-1: Approve Designated Personnel to Sign California Department of Education Contract #CCTR-7172-00**

**Motion:** Motion by Student Broughton, seconded by Student Trustee Delgado to approve Resolution #061517-1: Approve Designated Personnel to Sign California Department of Education Contract #CCTR-7172-00 as presented.

**Discussion:** Dr. Ralston provided a brief update.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes  
Trustee Sanchez-Fulton - Yes  
Trustee Wilson - Yes  
Trustee Jandt - Yes  
Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**2. Resolution #061517-2: Approve Designated Personnel to Sign California Department of Education Contract #CSPP-7372-00**

**Motion:** Motion by Student Jandt, seconded by Trustee Wilson to approve Resolution #061517-2: Approve Designated Personnel to Sign California Department of Education Contract #CSPP-7372-00 as presented.

**Discussion:** None.

**Roll Call Vote:** Dr. Kinnamon conducted the roll call vote:

Student Trustee Delgado – Yes  
Trustee Sanchez-Fulton - Yes  
Trustee Wilson - Yes  
Trustee Jandt - Yes  
Trustee Broughton - Yes  
Trustee Stefan (Absent)

The motion carried unanimously.

**XIII. INFORMATION ITEMS**

**1. PRESIDENT**

**1. Administrative Procedure Review**

- AP 2360 Minutes
- AP 2365 Recording Board Meetings
- AP 2740 Board Education
- AP 5010 Admission
- AP 5011 Admission and Concurrent Enrollment of High School and Other Young Students
- AP 5050 Student Success and Support Program
- AP 5070 Attendance Accounting
- AP 5110 Counseling
- AP 5200 Student Health Services
- AP 5210 Communicable Disease
- AP 5300 Student Equity Plan
- AP 5410 Associated Students Elections
- AP 5420 Associated Students Finance
- AP 5610 Voter Registration

**2. Administrative Procedure Deactivation**

- AP 7385 Salary Deductions

**Discussion:** President Kinnamon commented these are part of many reviews for the college's procedures and are in compliance with the Community College League of California's recommendations.


**XIV. FUTURE AGENDA ITEMS:**

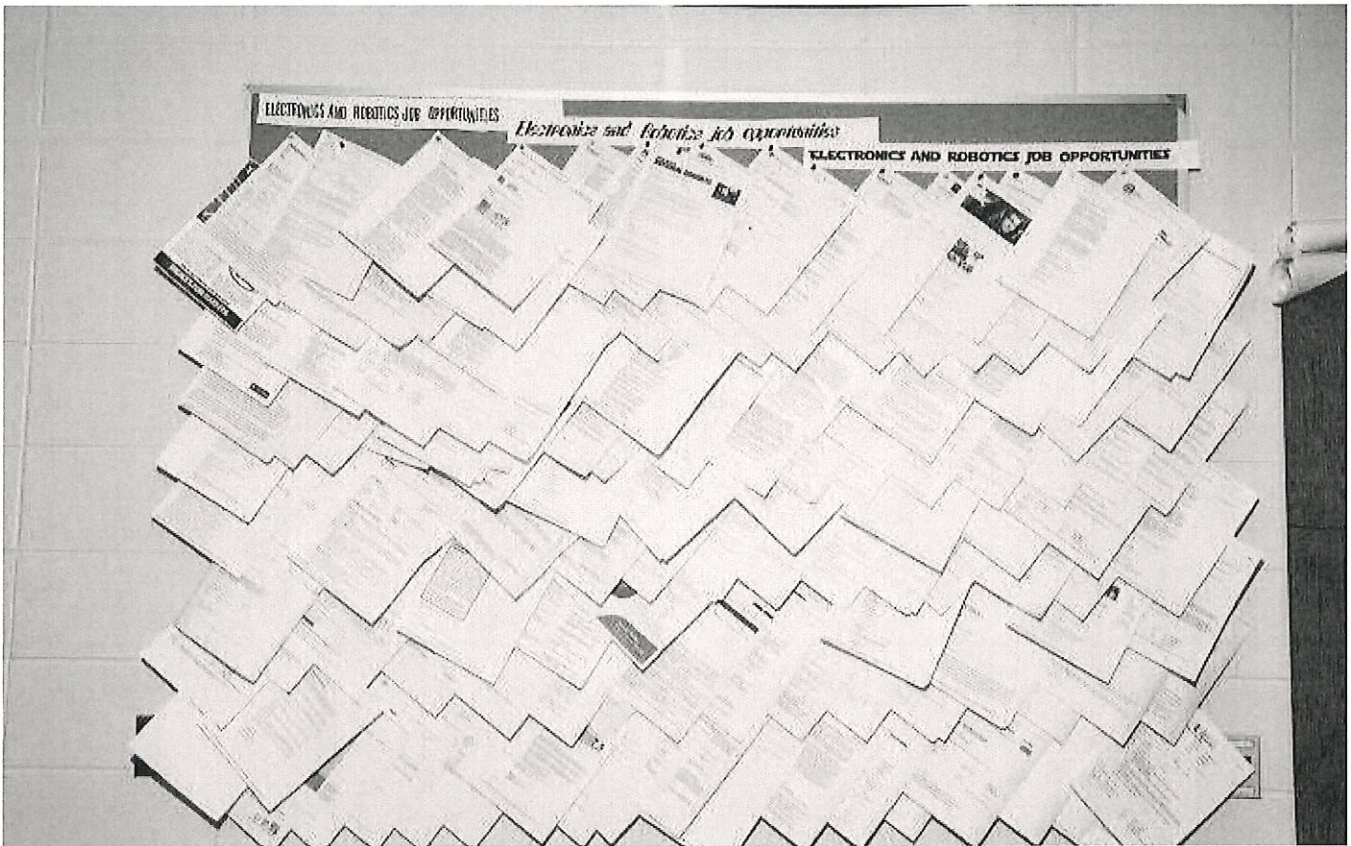
Trustee Sanchez requested that Assembly Bill 1468 requesting update. She would like a full update. She continued to state the bill is an emergency aid for community college students due to unexpected emergencies.

Chair Wilson reported they received a handout for the DRAFT reaffirmation of accreditation as well as a bond update.

**XV. ADJOURN**

Chair Wilson stated the meeting adjourned at 12:08 PM.

  
Bonnie Stefan, Clerk



A bulletin board in Lake Area Technical Institute's electronics and robotics department advertises dozens of job openings around South Dakota. Ackerman + Gruber for TIME

## EDUCATION

# The Case for Community College

Josh Sanburn / Watertown, S.D.

Updated: Jun 01, 2017 1:06 PM ET



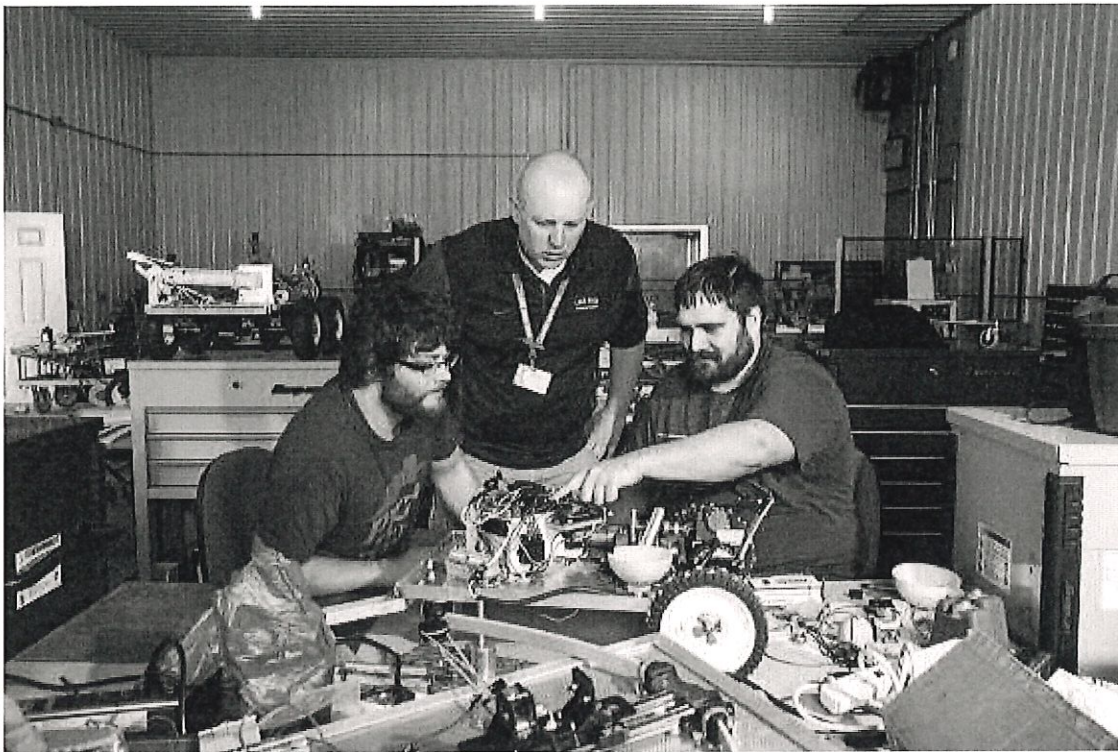
Riley Anderson was a C student in high school, bored by the work and driven partly by a desire to stay on the football team. In 2015, he graduated 25th in his class--of 31 students.

Without a particular career in mind, Anderson enrolled at Lake Area Technical Institute (LATI) in Watertown, S.D., a relatively inexpensive two-year college 30 minutes from his home. There, his classrooms were hangar-size spaces filled with wind turbines, solar panels, ethanol distillers and miniature hydroelectric dams. It seemed more like his dad's garage, where Anderson would spend hours tinkering with his 1971 Chevrolet pickup truck, than a place to learn math. But trigonometry began making sense when you used it to fit together piping systems. Basic

computer code seemed worth learning when you could program an assembly-line robot.

The former C student soon started making straight A's. He graduated in May with a 4.0 GPA and, most important, a job lined up. Two years after squeaking by in high school, Anderson is set to become a maintenance technician at 3M. His annual starting salary is \$60,000. The South Dakota median is a little over \$53,000.

LATI is a model for the growing number of politicians, CEOs and academics who believe that community colleges have the potential to become much needed engines of economic and social mobility. Last year, 99% of its students entered the workforce or went on to four-year colleges. The school has an 83% retention rate, well above the national community-college average of about 50%, and few instances of students' defaulting on their loans. The evolving curriculum is designed with input from more than 300 regional businesses, and starting salaries for LATI alumni average 27% more than those of other new hires in the region. All of this has led the college, with a student body of almost 2,500, to 14 consecutive years of growing enrollment. Officials originally projected that LATI would reach its current size in 2040.



LATI instructor Brooks Jacobsen works with students in the school's robotics lab Ackerman + Gruber for TIME

That success, sadly, is an outlier. Across the nation, community colleges--which educate about 40% of all undergraduates in the U.S.--are facing declining enrollment and tightened budgets. Even as officials hold them up as the answer to bridging America's yawning blue-collar-skills gap, many are ill equipped to deliver on the promise. Less than 40% of community-college students graduate, and many drop out their first year. While more than 80% of two-year students say they want a bachelor's degree, only 14% get one after six years.

The schools, meanwhile, are increasingly reliant on money from students as states cut funding, an added burden on a population that can ill afford it. Low-income students outnumber middle- and high-income students at community colleges by 2 to 1, and a recent study estimated that as many as 14% may be homeless.

The schools "are facing huge problems," says Sara Goldrick-Rab, a professor of higher-education policy at Temple University, who supports making community college free. "I don't think they've ever been more vulnerable."



At the same time, the value of an associate's degree has never been clearer. Currently, the median salary for someone with only a high school diploma is \$36,000. For those with a community-college degree, it's \$42,600. And that gap is projected to grow as automation transforms the U.S. workforce, making higher-level science, technology, engineering and math skills critical in fields that once required little more than manual dexterity. Earlier this year, 48% of small businesses reported that they couldn't find qualified job applicants to fill open positions, according to the National Federation of Independent Business.

Recognizing the need, states across the country have taken steps to make community college more accessible. In May, Tennessee expanded its popular free community-college program, from accepting only high school graduates to all adults in the state. The month before, New York became the first state to offer free tuition for both two-year and four-year public institutions, albeit with cost exemptions and conditions that have been criticized by free-college advocates. Oregon made community college free for in-state students in 2015, while Arkansas and Kentucky are developing similar programs.

The importance of two-year schools was routinely emphasized by President Obama, who called for making community college free in 2015. But the proposal faced opposition from the Republican-led Congress and went nowhere. Despite winning a majority of rural votes in 2016, President Trump has barely discussed two-year schools, while proposing a 13% cut for the Department of Education, a plan that could make it even more difficult for the nation's most vulnerable schools to serve their students.

America's first community college is widely thought to be Joliet Junior College in Illinois, which was founded in 1901 to prepare students for a so-called senior college. Dozens of others followed, but their mission evolved after the Great Depression. Instead of providing a foundation in the liberal arts, many two-year schools became job-training centers, churning out teachers, nurses, police officers, pilots and even dentists. Compared with four-year colleges, they attracted more

women, minorities and lower-income students and tended to be concentrated in small cities and rural towns.

Today community colleges largely break down into two categories: schools meant to help students transfer to a four-year college, and occupational institutions like LATI that are focused on placing students in jobs. Both grant associate's degrees, cater to commuters and other nontraditional students and offer a comparative bargain: average annual community-college tuition is roughly \$3,520, compared with \$9,650 for four-year public colleges and \$33,480 for four-year private colleges.

Since the Great Recession, the vocational approach has become the favored model. "Community colleges are now seen as the primary vehicles for workforce training in this country," says Carrie Kisker, director of the Center for the Study of Community Colleges. According to a 2016 report from Georgetown University's Center on Education and the Workforce, 11.6 million jobs were created in the recovery. All but 100,000 of those jobs went to people with some college education.

But the national emphasis hasn't translated into widespread results. To many education-policy experts, the poor graduation and job-placement rates at most community colleges are the result of asking underresourced schools to serve underresourced students. Students often work part or full time to afford tuition, and many are parents. Too many schools, meanwhile, lack robust counseling departments or career-services offices to keep students on track, let alone affordable on-campus child care.

"A very big reason for the lack of success is that students have no idea what they want to do--they just know they want to go to college," says Sandy Baum, a senior fellow at the Urban Institute. "And there aren't enough resources to provide appropriate guidance."

The problems are particularly acute in places that stand to benefit most. In Pennsylvania, which has a need for skilled workers after losing tens of thousands

of blue collar manufacturing jobs, community-college graduation rates are some of the lowest in the country. Bucks County Community College in Newtown, Pa., graduated 12.3% of its students in 2014, according to the U.S. Department of Education. At Community College of Philadelphia, the figure was just 9.8%.

The culprits are many. Pennsylvania's 14 community colleges are run as stand-alone shops, without a state-level office to coordinate them. Unlike South Dakota's LATI, which shapes its coursework around the needs of employers and relies on their donations of heavy-duty machinery for its classrooms, Keystone State schools have been left largely on their own. "The chronic lack of resources makes it more difficult for community colleges to respond to the workforce needs than in a state where they're better supported," says Kate Shaw, executive director of the Philadelphia-based education nonprofit Research for Action.

Other schools have found success with more creative approaches. In Texas, Austin Community College recently redesigned an old shopping mall to become a high-tech learning lab with more than 600 computer stations. Northern Virginia Community College, one of the nation's largest two-year colleges, with roughly 75,000 students (the largest is Indiana's Ivy Tech Community College system, with 170,000), now develops curriculums with George Mason University to make it easier for its students to transfer for a bachelor's degree. Pierce College in Washington State has dramatically increased its graduation rates by mandating a college-success course, doubling its tutoring services and allowing faculty members to see how many students complete each course.

The City University of New York doubled graduation rates in its two-year program after offering free tuition, books and even public transportation for students who register full time. Other schools in New York and California have announced similar programs.

Few states have taken bigger strides than Tennessee, which not only made community college free for high school graduates beginning in 2015 but also overhauled how its schools organized their curriculums. The schools now offer a structured group of eight disciplines rather than dozens of programs. After two

years, more than 33,000 students have taken advantage of the Tennessee Promise, increasing first-year community-college enrollment by 30%.

"It has completely changed the conversation at the dinner table," says Tristan Denley, vice chancellor for academic affairs at the Tennessee board of regents, which runs the state's community-college system. "Five years ago, students might ask Mom and Dad, 'Can I go to college?' Now it's 'Where should I go to college?'"

LATI's 40-acre campus is filled with semitrucks, miniaturized assembly lines, industrial robots, 3-D printers, LED panels and even a tiny city that will be powered by a wind turbine on the school's roof. But its best advertisement is decidedly low tech: a bulletin board inside the electronics and robotics department covered in overlapping printouts, each one touting a job opening. "To us, a student is successful if they're placed," says Mike Cartney, LATI's president. "We talk to them about 'Where do you want to be? Where do you want to go with your life?'"

For most students at LATI, the answer is securing a well-paying job with one of the hundreds of companies that help keep the school responsive. In fact, demand has pushed wages so high that legislators in this deeply red state recently increased the sales tax to help pay community-college instructors more than the starting salaries of their students.

"Lake Area gives you the nudge," said Riley Anderson in the weeks before he finished school and prepared to start one of those well-paying jobs. "Most of my class already has jobs lined up, and it's a month before graduation."

**Correction:** The original version of this story incorrectly described the organization for Pennsylvania's community colleges. The state does have an umbrella group—the Pennsylvania Commission for Community Colleges—that advocates for the state's two-year schools.



Desert Community College District  
Tentative Budget  
2017-18

Lisa Howell  
Vice President, Administrative Services  
June 15, 2017

## Desert Community College District

### 2017-18 Budget Calendar

- ✓ Governor's Proposed Budget . . . . . January 10th
- ✓ Budget Sub-Committee Meeting . . . . . February 13th
- ✓ Base Budget Projection . . . . . March 1st
- ✓ Budget Sub-Committee Meeting . . . . . March 13th
- ✓ Budget Sub-Committee Meeting . . . . . April 10<sup>th</sup>
- ✓ Governor's May Revise . . . . . May 10<sup>th</sup>
- ✓ Budget Sub-Committee Meeting . . . . . May 22<sup>th</sup>
- ✓ Budget Sub-Committee Meeting . . . . . June 12<sup>th</sup>
- ✓ COD Tentative Budget Adoption . . . . . June 15<sup>th</sup>
- State Budget Adoption . . . . . June ?
- Final Budget Adoption . . . . . September 15th

| Desert Community College District            |                      |                    |                             |
|--|----------------------|--------------------|-----------------------------|
|  | 2016-17 State Budget | 2017-18 May Revise | Conference Committee Action |
| Statutory COLA                               | 0%                   | 1.56%              |                             |
| Community College Growth                     | 2%                   | 1%                 |                             |
| Base Allocation Funding Increase             | \$75M                | \$183.6M           |                             |
| State Categorical Programs                   | \$688.2M             | \$380.7M           | +\$59M                      |
| Deferred Maintenance/Instructional Equipment |                      | \$135.8M           | -\$59M                      |
| Guided Pathways Program                      |                      | \$150M             |                             |
| Prop 39 Energy Efficiency Grants             |                      | \$46.5             |                             |

College of the Desert uses assumptions included in the Governor’s May Revise for its Tentative Budget.

Budget News from Sacramento:

Conference Committee took action on the budget last Thursday.

On-going categorical programs were successful in redirecting \$59M of deferred maintenance and instructional equipment funding. These programs include:

- \$25M for Completion Grants of \$2,000 for students on track to graduate in two years with demonstrated financial need
- \$20M to increase the Full-Time Student Success Grant from \$650 to \$1,000 annually
- \$5M for the Part-Time Faculty Office Hours program
- \$2.5M to support the Umoja program
- \$1M for financial aid offices
- \$503K for a COLA on the Mandates Block Grant

In addition \$1.7M non-Prop 98 to increase Cal Grant C from \$547 to \$1,094 annually

## Desert Community College District

### COD estimated Revenues from May Revise Assumptions

|                              | Unrestricted |           | Restricted |
|------------------------------|--------------|-----------|------------|
|                              | One-time     | On-going  |            |
| 3% Growth                    |              | 1,258,488 |            |
| Base Allocation increase     |              | 1,352,912 |            |
| COLA – increase in revenues  |              | 768,595   |            |
| Deferred Maint & Instr Equip | 1,080,676*   |           |            |

\* Conference Committee reduction (469,513)



## Desert Community College District

### Assumptions used for Tentative Budget Adoption

|                                     | 2016-17 | 2017-18 May<br>Revise |
|-------------------------------------|---------|-----------------------|
| Statutory COLA                      | 0%      | 1.56%                 |
| Growth                              | .88%*   | 3%                    |
| Lottery – Base <i>unrestricted</i>  | \$144   | \$144                 |
| Lottery – Prop 20 <i>restricted</i> | \$45    | \$45                  |
| Revenue Shortfall                   | \$0     | \$688,238             |
| STRS Employer Rate                  | 12.58%  | 14.43%                |
| PERS Employer Rate                  | 13.888% | 15.531%               |

\*2016 Summer was rolled back to 2015-16

## Desert Community College District

### Unrestricted General Fund - net increase in Expenditures

|   | 2017-18                   |
|---|---------------------------|
| Step and Column all groups                                    | 554,362                   |
| Full-time Faculty positions                                   | 632,840                   |
| Adjunct assignment increases                                  | 710,874                   |
| Classified vacant/unfilled positions                          | 467,193                   |
| Administrative vacant/unfilled positions                      | 225,885                   |
| CODFA COLA (contractual)                                      | 113,612                   |
| STRS/PERS increases   | 602,814                   |
| Other salary/benefit related adjustments                      | 45,592                    |
| Materials and supplies  | 14,987                    |
| Contracts and Services  | 579,307                   |
| Library and Equipment   | (31,767)                  |
| <b>Total Increases in Expenditures over Estimated Actuals</b> | <b><u>\$3,915,699</u></b> |



## Desert Community College District

### A look at our Budget – past and present

| COMBINED FUND 10                      | 2015-16<br>Actuals  | 2016-17<br>Estimated<br>Actuals | 2017-18<br>Tentative<br>Budget |
|---------------------------------------|---------------------|---------------------------------|--------------------------------|
| Revenues                              | 71,877,900          | 69,950,061                      | 74,859,161                     |
| Expenditures                          | <u>(62,671,515)</u> | <u>(70,991,222)</u>             | <u>(77,806,879)</u>            |
| Surplus / (Deficit)                   | 9,202,385           | (1,041,161)                     | (2,914,718)                    |
| Transfers/Contributions/Other Outgo   | <u>(2,205,691)</u>  | <u>(998,639)</u>                | <u>(958,635)</u>               |
| Increase / (Decrease) to Fund Balance | 7,000,695           | (2,039,800)                     | (3,906,353)                    |
| Beginning Balance                     | 9,670,409           | 16,671,103                      | 14,754,864                     |
| Audit Adjustment                      |                     | 123,561                         |                                |
| Ending Balance                        | 16,671,103          | 14,754,864                      | 10,848,511                     |



Fund 10 includes both Unrestricted and Restricted Funds.

## Desert Community College District

### A look at our Budget – past and present

| UNRESTRICTED FUND 11                           | 2015-16<br>Actuals | 2016-17<br>Estimated<br>Actuals | 2017-18<br>Tentative<br>Budget |
|--|--------------------|---------------------------------|--------------------------------|
| Revenues                                       | 57,020,377         | 54,448,600                      | 57,327,813                     |
| Expenditures                                   | (49,014,069)       | (55,644,663)                    | (59,560,362)                   |
| Surplus / (Deficit)                            | 8,006,308          | (1,196,063)                     | (2,232,549)                    |
| Transfers/Contributions                        | (1,065,300)        | (861,907)                       | (712,500)                      |
| Increase / (Decrease) to Fund Balance          | 6,941,008          | (2,057,970)                     | (2,945,049)                    |
| Beginning Balance, (includes audit adjustment) | 8,367,849          | 15,308,857                      | 13,250,887                     |
| Audit Adjustment                               |                    |                                 |                                |
| Ending Balance                                 | 15,308,857         | 13,250,887                      | 10,305,838                     |



Fund 11 is the Unrestricted Fund and contains much of the operational revenues and expenditures. The increase in the 2015-16 fund balance is due to several factors including one-time mandate dollars of \$4.5M received in the current year and a new growth strategy that takes advantage of the growth funds made available to COD in 2015-16.

Notice the increase/(decrease) to Fund Balance from 2015-16 to 2016-17 (\$6.9M to (\$2.1M))....a net change of nearly \$9M. The one-time dollars from 2015-16 were largely responsible for the increase in 2015-16 but based on the 2016-17 and 2017-18 years, a decreasing to fund balance is projected which indicates a deficit spending pattern. This will need to be closely monitored and controlled.

## Desert Community College District

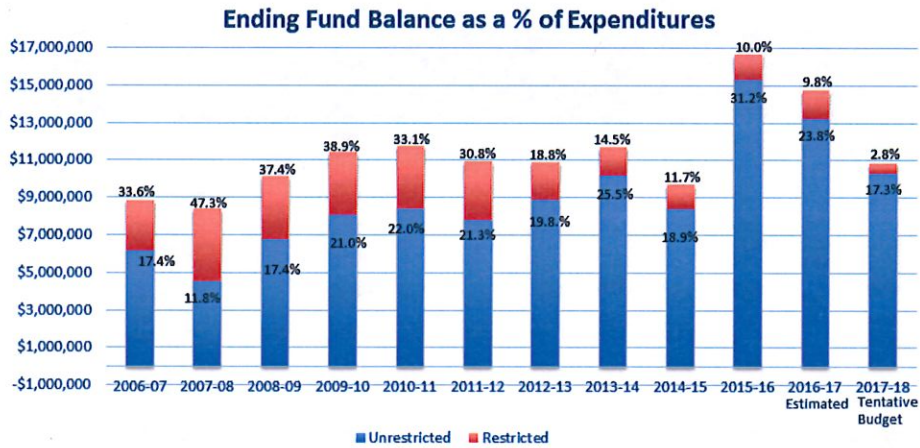
### A look at our Budget – past and present

| RESTRICTED FUND 12                  | 2015-16<br>Actuals | 2016-17<br>Estimated<br>Actuals | 2017-18<br>Tentative<br>Budget |
|-------------------------------------|--------------------|---------------------------------|--------------------------------|
| Revenues                            | 14,857,524         | 15,501,461                      | 17,531,348                     |
| Expenditures                        | (13,657,446)       | (15,346,559)                    | (18,246,517)                   |
| Surplus / (Deficit)                 | 1,200,078          | 154,902                         | (715,169)                      |
| Transfers/Contributions/Other Outgo | (1,140,392)        | (136,732)                       | (246,135)                      |
| Increase / Decrease to Fund Balance | 59,687             | 18,170                          | (961,304)                      |
| Beginning Balance                   | 1,320,560          | 1,362,246                       | 1,503,977                      |
| Audit Adjustment                    |                    | 123,561                         |                                |
| Ending Balance                      | 1,362,246          | 1,503,977                       | 542,673                        |



Fund 12 contains restricted programs such as grants and other programs with restrictions as to how the monies are spent. Examples include student success and equity funds, TRIO programs, federal student work study, DSPS, Upward Bound, International Ed and Intensive English, EOPS, CalWorks, etc.

# Desert Community College District



This graph depicts the ending fund balance for unrestricted and restricted as a percentage of total expenditures for each fund. Note the dramatic reductions projected for 2016-17 and 2017-18.

| Desert Community College District      |                    |                                 |                                |
|--|--------------------|---------------------------------|--------------------------------|
| Fund Balance Components - Unrestricted |                    |                                 |                                |
|  | 2015-16<br>Actuals | 2016-17<br>Estimated<br>Actuals | 2017-18<br>Tentative<br>Budget |
| Ending Fund Balance                    | 15,308,857         | 13,250,887                      | 10,305,838                     |
| 7.5% Board Recommended Reserve         | 4,865,790          | 5,399,240                       | 5,907,442                      |
| Appropriation for Contingency          | 8,861,552          | 6,280,132                       | 2,836,881                      |
| NMTC                                   | 1,581,515          | 1,571,515                       | 1,561,515                      |



Components of Ending Fund Balance include the recommended reserve of 7.5% of total expenditures as well as the New Market Tax Credit funds and other one-time monies.

## Desert Community College District

### Financial Stability Indicators

|                                 |  |
|---------------------------------|--|
| FTES                            | Actual Funded FTES is not significantly less than budget                           |
| Salaries and Benefits % of UGF* | Changes do not exceed 2% from prior year   |
| Bargaining Agreements           | Negotiated salary increases do not create structural deficits in MYPs              |
| Deficit Spending*               | No deficit spending in at least one of every three years                           |
| Cash Balances*                  | Cash is sufficient to cover operational needs without external borrowing           |
| Fund Balance*                   | Fund Balance exceeds the Board recommended 7.5% reserve                            |
| Long Term Planning              | Budget includes current year plus two additional years (MYP)                       |
| Unfunded Liabilities*           | Unfunded liabilities are reflected in budget and financial statements              |
| Legal and Statutory Compliance* | 50% law; Faculty Obligation Number (FON); Unmodified audit opinion; Audit Findings |

\*IEPI indicators



The Budget Subcommittee developed nine Financial Stability Indicators which were approved by the College Planning Council in May. Financial Stability Indicators are supported by the Institutional Effectiveness Partnership Initiative (IEPI) and are expected to become mandatory in the next several years. Currently both fund balance and audit related items are mandatory reporting financial indicators.



## Desert Community College District

### A look at our Budget – Future

| UNRESTRICTED FUND 11                | 2017-18<br>Tentative<br>Budget | 2018-19<br>Projected | 2019-20<br>Projected |
|-------------------------------------|--------------------------------|----------------------|----------------------|
| Revenues                            | 57,327,813                     | 61,002,460           | 63,684,011           |
| Expenditures                        | <u>(59,560,362)</u>            | <u>(62,709,368)</u>  | <u>(65,500,722)</u>  |
| Surplus / (Deficit)                 | (2,232,549)                    | (1,706,908)          | (1,816,711)          |
| Transfers/Contributions/Other Outgo | <u>(712,500)</u>               | <u>(731,412)</u>     | <u>(752,860)</u>     |
| Increase / Decrease to Fund Balance | (2,945,049)                    | (2,438,320)          | (2,569,572)          |
| Beginning Balance                   | 13,250,887                     | 10,396,838           | 7,967,518            |
| Ending Balance                      | 10,305,838                     | 7,967,518            | 5,297,947            |



The multiyear projection is a look into the future. Unlike our budgets of the past, COD is projecting 3 years of deficit spending (expenditures exceed revenues). A look back at our adopted Financial Stability Indicators for deficit spending show this area is one of concern. The good news is there is time to address this issue.

## Desert Community College District

### Fund Balance Components - Unrestricted

|                                | 2017-18<br>Tentative<br>Budget | 2018-19<br>Projected | 2019-20<br>Projected |
|--------------------------------|--------------------------------|----------------------|----------------------|
| Ending Fund Balance            | 10,305,838                     | 7,567,518            | 5,297,947            |
| 7.5% Board Recommended Reserve | 5,907,442                      | 6,181,057            | 6,423,224            |
| Appropriation for Contingency  | 2,836,881                      | 134,946              | (2,266,792)          |
| NMTC                           | 1,561,515                      | 1,551,515            | 1,141,515            |



The current MYP indicates the need to address the deficit trend.

## Desert Community College District

### Other Funds

- Bond Interest and Redemption Fund 21
- Child Development Fund 33
- *Other Special Revenues Fund 39 (NEW Kiosk Fund)*
- Capital Outlay Projects Fund 41
  - Bond Construction Funds
  - Redevelopment Funds
- Self Insurance Fund 61
- Other Benefits Fund 69
- Student Representation Trust Fund 72
- Student Body Center Fee Trust Fund 73
- Trust Fund 79 – Irrevocable Trust – Other Post Employment Benefit



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The college has 9 other funds as listed above and are for specific purposes as specified in the Budget and Accounting Manual (BAM) and can be accessed on the internet at: [http://extranet.cccco.edu/Portals/1/CFFP/Fiscal\\_Services/Standards/BAM/bam2012ed/CompleteBAM/Budget%20and%20Accounting%20Manual%202012%20Edition.pdf](http://extranet.cccco.edu/Portals/1/CFFP/Fiscal_Services/Standards/BAM/bam2012ed/CompleteBAM/Budget%20and%20Accounting%20Manual%202012%20Edition.pdf)

## Final Thoughts and Considerations

- COD's Tentative Budget is based on May Revise assumptions
- COD Final Budget will September 15<sup>th</sup> board agenda for consideration
  - 2016-17 Actual Expenditures will be reported
  - 2017-18 Budget will be based upon Adopted State Budget
  - The MYP indicates deficit spending in each of the 3 years projected that will need to be addressed

# College of the Desert

## General Fund Summary

Fiscal Year 2017-2018 Tentative Budget Adoption and Multi-Year Projection, July 1, 2017

### Combined Restricted and Unrestricted General Fund

|                                       | 2015-16            |                  | 2016-17                      |                  | 2016-17            |                  | 2017-18            |                  | 2018-19            |                  | 2019-20            |                  |
|---------------------------------------|--------------------|------------------|------------------------------|------------------|--------------------|------------------|--------------------|------------------|--------------------|------------------|--------------------|------------------|
|                                       | Actuals            | % Change over PY | Revised Budget as of 5/20/17 | % Change over PY | Projected Actuals  | % Change over PY | Tentative Budget   | % Change over PY | Projected Budget   | % Change over PY | Projected Budget   | % Change over PY |
| <b>Revenues</b>                       |                    |                  |                              |                  |                    |                  |                    |                  |                    |                  |                    |                  |
| Federal Revenue                       | 2,475,261          | -12.1%           | 3,699,064                    | 49.4%            | 2,482,538          | 0.3%             | 3,402,143          | 37.0%            | 3,556,072          | 4.5%             | 3,717,697          | 4.5%             |
| State Revenue                         | 28,054,976         | 110.4%           | 33,609,592                   | 19.8%            | 30,435,542         | 8.5%             | 33,023,845         | 8.5%             | 36,780,694         | 11.4%            | 39,574,161         | 7.6%             |
| Local Property Taxes                  | 34,709,618         | 12.2%            | 28,733,041                   | -17.2%           | 31,162,374         | -10.2%           | 31,236,856         | 0.2%             | 31,867,883         | 2.0%             | 32,520,233         | 2.0%             |
| Local Fees & Revenue                  | 6,638,045          | -10.2%           | 7,345,323                    | 10.7%            | 5,869,607          | -11.6%           | 7,196,317          | 22.6%            | 7,228,071          | 0.4%             | 7,260,937          | 0.5%             |
| <b>Total Revenues</b>                 | <b>71,877,900</b>  | <b>32.0%</b>     | <b>73,387,020</b>            | <b>2.1%</b>      | <b>69,950,061</b>  | <b>-2.7%</b>     | <b>74,859,161</b>  | <b>7.0%</b>      | <b>79,432,720</b>  | <b>6.1%</b>      | <b>83,073,028</b>  | <b>4.6%</b>      |
| <b>Expenditures</b>                   |                    |                  |                              |                  |                    |                  |                    |                  |                    |                  |                    |                  |
| Academic Salaries                     | 24,184,821         | 7.8%             | 26,023,901                   | 7.6%             | 25,749,868         | 6.5%             | 27,795,364         | 7.9%             | 29,378,195         | 5.7%             | 31,045,923         | 5.7%             |
| Non-Academic Salaries                 | 13,505,512         | 11.8%            | 16,687,044                   | 23.6%            | 15,818,341         | 17.1%            | 17,958,721         | 13.5%            | 18,499,402         | 3.0%             | 19,084,090         | 3.2%             |
| Employee Benefits                     | 13,271,967         | 28.4%            | 16,453,246.00                | 24.0%            | 16,235,749         | 22.3%            | 17,100,407         | 5.3%             | 17,898,623         | 4.7%             | 18,685,505         | 4.4%             |
| <b>Total Salaries &amp; Benefits</b>  | <b>50,962,300</b>  | <b>13.6%</b>     | <b>59,164,191</b>            | <b>16.1%</b>     | <b>57,803,958</b>  | <b>13.4%</b>     | <b>62,854,492</b>  | <b>8.7%</b>      | <b>65,776,219</b>  | <b>4.6%</b>      | <b>68,815,519</b>  | <b>4.6%</b>      |
| Materials & Supplies                  | 1,612,269          | 20.2%            | 3,065,081                    | 90.1%            | 1,920,384          | 19.1%            | 2,752,616          | 43.3%            | 2,811,797          | 2.2%             | 2,877,874          | 2.4%             |
| Services and Operating Expenses       | 8,134,265          | 9.9%             | 10,552,262                   | 29.7%            | 8,800,733          | 8.2%             | 10,256,262         | 16.5%            | 10,867,161         | 6.0%             | 10,927,375         | 0.6%             |
| Capital Outlay                        | 1,962,681          | 7.3%             | 3,273,439                    | 66.8%            | 2,466,147          | 25.7%            | 1,943,509          | -21.2%           | 1,975,697          | 1.7%             | 2,011,635          | 1.8%             |
| <b>Total Expenditures</b>             | <b>62,671,515</b>  | <b>13.1%</b>     | <b>76,054,973</b>            | <b>21.4%</b>     | <b>70,991,222</b>  | <b>13.3%</b>     | <b>77,806,879</b>  | <b>9.6%</b>      | <b>81,430,874</b>  | <b>4.7%</b>      | <b>84,632,403</b>  | <b>3.9%</b>      |
| <b>Excess (Deficiency)</b>            | <b>9,206,385</b>   |                  | <b>(2,667,953)</b>           |                  | <b>(1,041,161)</b> |                  | <b>(2,947,718)</b> |                  | <b>(1,998,154)</b> |                  | <b>(1,559,375)</b> |                  |
| Transfers & Contributions             | -                  |                  | -                            |                  | -                  |                  | 375                |                  | 383                |                  | 392                |                  |
| Other Outgo                           | 2,205,691          |                  | 1,117,037                    |                  | 998,639            |                  | 959,010            |                  | 983,222            |                  | 1,010,588          |                  |
| <b>Total Other Sources &amp; Uses</b> | <b>(2,205,691)</b> | <b>105.3%</b>    | <b>(1,117,037)</b>           | <b>-49.4%</b>    | <b>(998,639)</b>   | <b>-54.7%</b>    | <b>(958,635)</b>   | <b>-4.0%</b>     | <b>(982,839)</b>   | <b>2.5%</b>      | <b>(1,010,196)</b> | <b>2.8%</b>      |
| <b>Change in Fund Balance</b>         | <b>7,000,694</b>   |                  | <b>(3,784,990)</b>           |                  | <b>(2,039,800)</b> |                  | <b>(3,906,353)</b> |                  | <b>(2,980,993)</b> |                  | <b>(2,569,571)</b> |                  |
| Beginning Fund Balance                | 9,670,409          |                  | 16,671,103                   |                  | 16,671,103         |                  | 14,754,864         |                  | 10,848,511         |                  | 10,848,511         |                  |
| Audit Adjustments                     | -                  |                  | 123,561                      |                  | 123,561            |                  | -                  |                  | -                  |                  | -                  |                  |
| Adjusted Beginning Balance            | 9,670,409          |                  | 16,794,664                   |                  | 16,794,664         |                  | 14,754,864         |                  | 10,848,511         |                  | 10,848,511         |                  |
| <b>Ending Fund Balance</b>            | <b>16,671,103</b>  | <b>72.4%</b>     | <b>13,009,675</b>            | <b>-22.0%</b>    | <b>14,754,864</b>  | <b>-11.5%</b>    | <b>10,848,511</b>  | <b>73.5%</b>     | <b>7,867,518</b>   | <b>-46.7%</b>    | <b>8,278,940</b>   | <b>5.2%</b>      |

# College of the Desert

## General Fund Summary

Fiscal Year 2017-2018 Tentative Budget Adoption and Multi-Year Projection, July 1, 2017

### Unrestricted General Fund

|                                       | Actuals<br>2015-16 | %<br>Change<br>over PY | Revised Budget as<br>of 5/20/17 | % Change<br>over PY | Projected<br>Actuals<br>2016-17 | % Change<br>over PY | Tentative<br>Budget<br>2017-18 | % Change<br>over PY | Projected<br>Budget<br>2018-19 | % Change<br>over PY | Projected<br>Budget<br>2019-20 | %<br>Change<br>over PY |
|---------------------------------------|--------------------|------------------------|---------------------------------|---------------------|---------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|------------------------|
| <b>Revenues</b>                       |                    |                        |                                 |                     |                                 |                     |                                |                     |                                |                     |                                |                        |
| Federal Revenue                       | -                  | -                      | -                               | -                   | -                               | -                   | -                              | -                   | -                              | -                   | -                              | -                      |
| State Revenue                         | 18,124,073         | 117.6%                 | 21,114,946                      | 16.5%               | 19,516,917                      | 7.7%                | 22,411,204                     | 14.8%               | 25,454,824                     | 13.6%               | 27,484,025                     | 8.0%                   |
| Local Property Taxes                  | 34,709,618         | 12.2%                  | 28,733,041                      | -17.2%              | 31,162,374                      | -10.2%              | 31,236,856                     | 0.2%                | 31,867,883                     | 2.0%                | 32,520,233                     | 2.0%                   |
| Local Fees & Revenue                  | 4,186,685          | -4.4%                  | 4,162,494                       | -0.6%               | 3,769,309                       | -10.0%              | 3,679,753                      | -2.4%               | 3,679,753                      | 0.0%                | 3,679,753                      | 0.0%                   |
| <b>Total Revenues</b>                 | <b>57,020,377</b>  | <b>30.7%</b>           | <b>54,010,481</b>               | <b>-5.3%</b>        | <b>54,448,600</b>               | <b>-4.5%</b>        | <b>57,327,813</b>              | <b>5.3%</b>         | <b>61,002,460</b>              | <b>6.4%</b>         | <b>63,684,011</b>              | <b>4.4%</b>            |
| <b>Expenditures</b>                   |                    |                        |                                 |                     |                                 |                     |                                |                     |                                |                     |                                |                        |
| Academic Salaries                     | 21,277,920         | 6.9%                   | 22,500,294                      | 5.7%                | 22,691,672                      | 6.6%                | 24,454,581                     | 7.8%                | 25,950,768                     | 6.1%                | 27,553,696                     | 6.2%                   |
| Non-Academic Salaries                 | 9,839,207          | 5.4%                   | 11,826,184                      | 20.2%               | 11,863,061                      | 20.6%               | 12,839,937                     | 8.2%                | 13,303,836                     | 3.6%                | 13,810,591                     | 3.8%                   |
| Employee Benefits                     | 11,168,912         | 26.5%                  | 13,799,177                      | 23.5%               | 13,717,532                      | 22.8%               | 14,330,919                     | 4.5%                | 14,948,929                     | 4.3%                | 15,489,698                     | 3.6%                   |
| Total Salaries & Benefits             | 42,286,040         | 11.1%                  | 48,125,655                      | 13.8%               | 48,272,265                      | 14.2%               | 51,625,437                     | 6.9%                | 54,202,532                     | 5.0%                | 56,853,985                     | 4.9%                   |
| Materials & Supplies                  | 622,692            | -11.3%                 | 764,408                         | 22.8%               | 745,944                         | 19.8%               | 760,931                        | 2.0%                | 777,291                        | 2.2%                | 795,557                        | 2.4%                   |
| Services and Operating Expenses       | 5,733,077          | 11.4%                  | 6,598,581                       | 15.1%               | 6,058,287                       | 5.7%                | 6,637,594                      | 9.6%                | 7,190,210                      | 8.3%                | 7,310,684                      | 1.7%                   |
| Capital Outlay                        | 372,260            | -4.5%                  | 649,872                         | 74.6%               | 568,167                         | 52.6%               | 536,400                        | -5.6%               | 538,335                        | 0.4%                | 540,495                        | 0.4%                   |
| <b>Total Expenditures</b>             | <b>49,014,069</b>  | <b>10.7%</b>           | <b>56,138,516</b>               | <b>14.5%</b>        | <b>55,644,663</b>               | <b>13.5%</b>        | <b>59,560,362</b>              | <b>7.0%</b>         | <b>62,709,368</b>              | <b>5.3%</b>         | <b>65,500,722</b>              | <b>4.5%</b>            |
| <b>Excess (Deficiency)</b>            | <b>8,006,308</b>   |                        | <b>(2,128,035)</b>              |                     | <b>(1,196,063)</b>              |                     | <b>(2,232,549)</b>             |                     | <b>(1,706,908)</b>             |                     | <b>(1,816,711)</b>             |                        |
| Transfers & Contributions             | (1,108,737)        |                        | (1,097,185)                     |                     | (1,097,185)                     |                     | (952,608)                      |                     | (973,089)                      |                     | (995,957)                      |                        |
| Other Outgo                           | 43,437             |                        | 283,308                         |                     | 235,278                         |                     | 240,108                        |                     | 241,677                        |                     | 243,096                        |                        |
| <b>Total Other Sources &amp; Uses</b> | <b>(1,065,300)</b> | <b>-9.4%</b>           | <b>(813,877)</b>                | <b>-23.6%</b>       | <b>(861,907)</b>                | <b>-19.1%</b>       | <b>(712,500)</b>               | <b>-17.3%</b>       | <b>(731,412)</b>               | <b>2.7%</b>         | <b>(752,860)</b>               | <b>2.9%</b>            |
| <b>Change in Fund Balance</b>         | <b>6,941,008</b>   |                        | <b>(2,941,912)</b>              |                     | <b>(2,057,970)</b>              |                     | <b>(2,945,049)</b>             |                     | <b>(2,438,320)</b>             |                     | <b>(2,569,572)</b>             |                        |
| Beginning Fund Balance                | 8,367,849          |                        | 15,308,857                      |                     | 15,308,857                      |                     | 13,250,887                     |                     | 10,305,838                     |                     | 7,867,518                      |                        |
| Audit Adjustments                     | -                  |                        | -                               |                     | -                               |                     | -                              |                     | -                              |                     | -                              |                        |
| Adjusted Beginning Balance            | 8,367,849          |                        | 15,308,857                      |                     | 15,308,857                      |                     | 13,250,887                     |                     | 10,305,838                     |                     | 7,867,518                      |                        |
| <b>Ending Fund Balance</b>            | <b>15,308,857</b>  | <b>82.9%</b>           | <b>12,366,945</b>               | <b>-19.2%</b>       | <b>13,250,887</b>               | <b>-13.4%</b>       | <b>10,305,838</b>              | <b>-22.2%</b>       | <b>7,867,518</b>               | <b>-23.7%</b>       | <b>5,297,947</b>               | <b>-32.7%</b>          |

# College of the Desert

## General Fund Summary

Fiscal Year 2017-2018 Tentative Budget Adoption and Multi-Year Projection, July 1, 2017

### Restricted General Fund

|                                       | 2015-16            |                  | 2016-17                      |                  | 2016-17           |                  | 2016-17           |                  | 2017-18           |                  | 2018-19           |                  | 2019-20           |                  |
|---------------------------------------|--------------------|------------------|------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|
|                                       | Actuals            | % Change over PY | Revised Budget as of 5/20/17 | % Change over PY | Projected Actuals | % Change over PY | Projected Actuals | % Change over PY | Tentative Budget  | % Change over PY | Projected Budget  | % Change over PY | Projected Budget  | % Change over PY |
| <b>Revenues</b>                       |                    |                  |                              |                  |                   |                  |                   |                  |                   |                  |                   |                  |                   |                  |
| Federal Revenue                       | 2,475,261          | -12.1%           | 3,699,064                    | 49.4%            | 2,482,538         | 0.3%             | 3,402,143         | 37.0%            | 3,402,143         | 4.5%             | 3,556,072         | 4.5%             | 3,717,697         | 4.5%             |
| State Revenue                         | 9,930,903          | 98.4%            | 12,494,646                   | 25.8%            | 10,918,625        | 9.9%             | 10,612,641        | -2.8%            | 10,612,641        | 6.7%             | 11,325,870        | 6.7%             | 12,090,136        | 6.7%             |
| Local Property Taxes                  | -                  | #DIV/0!          | -                            | #DIV/0!          | -                 | #DIV/0!          | -                 | #DIV/0!          | -                 | #DIV/0!          | -                 | #DIV/0!          | -                 | #DIV/0!          |
| Local Fees & Revenue                  | 2,451,360          | -18.6%           | 3,182,829                    | 29.8%            | 2,100,298         | -14.3%           | 3,516,564         | 67.4%            | 3,516,564         | 0.9%             | 3,548,318         | 0.9%             | 3,581,184         | 0.9%             |
| <b>Total Revenues</b>                 | <b>14,857,524</b>  | <b>37.1%</b>     | <b>19,376,539</b>            | <b>30.4%</b>     | <b>15,501,461</b> | <b>4.3%</b>      | <b>17,531,348</b> | <b>13.1%</b>     | <b>17,531,348</b> | <b>5.1%</b>      | <b>18,430,260</b> | <b>5.1%</b>      | <b>19,389,017</b> | <b>5.2%</b>      |
| <b>Expenditures</b>                   |                    |                  |                              |                  |                   |                  |                   |                  |                   |                  |                   |                  |                   |                  |
| Academic Salaries                     | 2,906,900          | 14.5%            | 3,523,607                    | 21.2%            | 3,058,196         | 5.2%             | 3,340,783         | 9.2%             | 3,340,783         | 2.6%             | 3,427,428         | 2.6%             | 3,492,227         | 1.9%             |
| Non-Academic Salaries                 | 3,666,305          | 33.5%            | 4,860,860                    | 32.6%            | 3,955,280         | 7.9%             | 5,118,784         | 29.4%            | 5,118,784         | 1.5%             | 5,195,566         | 1.5%             | 5,273,499         | 1.5%             |
| Employee Benefits                     | 2,103,055          | 39.5%            | 2,654,069                    | 26.2%            | 2,518,217         | 19.7%            | 2,769,488         | 10.0%            | 2,769,488         | 6.5%             | 2,949,694         | 6.5%             | 3,195,807         | 8.3%             |
| <b>Total Salaries &amp; Benefits</b>  | <b>8,676,260</b>   | <b>27.7%</b>     | <b>11,038,536</b>            | <b>27.2%</b>     | <b>9,531,693</b>  | <b>9.9%</b>      | <b>11,229,055</b> | <b>17.8%</b>     | <b>11,229,055</b> | <b>3.1%</b>      | <b>11,572,687</b> | <b>3.1%</b>      | <b>11,961,534</b> | <b>3.4%</b>      |
| Materials & Supplies                  | 989,577            | 54.7%            | 2,300,673                    | 132.5%           | 1,174,440         | 18.7%            | 1,991,685         | 69.6%            | 1,991,685         | 2.2%             | 2,034,506         | 2.2%             | 2,082,317         | 2.4%             |
| Services and Operating Expenses       | 2,401,187          | 6.7%             | 3,953,681                    | 64.7%            | 2,742,446         | 14.2%            | 3,618,668         | 32.0%            | 3,618,668         | 1.6%             | 3,676,950         | 1.6%             | 3,616,690         | -1.6%            |
| Capital Outlay                        | 1,590,421          | 10.5%            | 2,623,567                    | 65.0%            | 1,897,980         | 19.3%            | 1,407,109         | -25.9%           | 1,407,109         | 2.2%             | 1,437,362         | 2.2%             | 1,471,140         | 2.4%             |
| <b>Total Expenditures</b>             | <b>13,657,446</b>  | <b>22.8%</b>     | <b>19,916,457</b>            | <b>45.8%</b>     | <b>15,346,559</b> | <b>12.4%</b>     | <b>18,246,517</b> | <b>18.9%</b>     | <b>18,246,517</b> | <b>2.6%</b>      | <b>18,721,506</b> | <b>2.6%</b>      | <b>19,131,681</b> | <b>2.2%</b>      |
| <b>Excess (Deficiency)</b>            | <b>1,200,078</b>   |                  | <b>(539,918)</b>             |                  | <b>154,902</b>    |                  | <b>(715,169)</b>  |                  | <b>(715,169)</b>  |                  | <b>(291,246)</b>  |                  | <b>257,336</b>    |                  |
| Transfers & Contributions             | 1,108,737          |                  | 1,097,185                    |                  | 1,097,185         |                  | 952,983           |                  | 952,983           |                  | 973,472           |                  | 996,349           |                  |
| Other Outgo                           | (2,249,129)        |                  | (1,400,345)                  |                  | (1,233,917)       |                  | (1,199,118)       |                  | (1,199,118)       |                  | (1,224,899)       |                  | (1,253,684)       |                  |
| <b>Total Other Sources &amp; Uses</b> | <b>(1,140,392)</b> | <b>-1229.1%</b>  | <b>(303,160)</b>             | <b>-73.4%</b>    | <b>(136,732)</b>  | <b>-88.0%</b>    | <b>(246,135)</b>  | <b>80.0%</b>     | <b>(246,135)</b>  | <b>2.1%</b>      | <b>(251,427)</b>  | <b>2.1%</b>      | <b>(257,335)</b>  | <b>2.4%</b>      |
| <b>Change in Fund Balance</b>         | <b>59,687</b>      |                  | <b>(843,078)</b>             |                  | <b>18,170</b>     |                  | <b>(961,304)</b>  |                  | <b>(961,304)</b>  |                  | <b>(542,673)</b>  |                  | <b>0</b>          |                  |
| Beginning Fund Balance                | 1,302,560          |                  | 1,362,246                    |                  | 1,362,246         |                  | 1,503,977         |                  | 1,503,977         |                  | 542,673           |                  | (0)               |                  |
| Audit Adjustments                     | -                  |                  | 123,561                      |                  | 123,561           |                  | -                 |                  | -                 |                  | -                 |                  | -                 |                  |
| Adjusted Beginning Balance            | 1,302,560          |                  | 1,485,807                    |                  | 1,485,807         |                  | 1,503,977         |                  | 1,503,977         |                  | 542,673           |                  | (0)               |                  |
| <b>Ending Fund Balance</b>            | <b>1,362,246</b>   | <b>4.6%</b>      | <b>642,730</b>               | <b>-52.8%</b>    | <b>1,503,977</b>  | <b>10.4%</b>     | <b>542,673</b>    | <b>(0)</b>       | <b>542,673</b>    | <b>(0)</b>       | <b>(0)</b>        | <b>-100.0%</b>   | <b>0</b>          | <b>#####</b>     |

# College of the Desert

## General Fund Summary

Fiscal Year 2017-2018 Tentative Budget Adoption and Multi-Year Projection, July 1, 2017

### Unrestricted General Fund Board Reserves

|                                   | Actuals<br>2015-16 | Revised Budget as<br>of 5/20/17<br>2016-17 | % Change<br>over PY | Projected<br>Actuals<br>2016-17 | % Change<br>over PY | Tentative<br>Budget<br>2017-18 | % Change<br>over PY | Projected<br>Actuals<br>2018-19 | % Change<br>over PY | Projected<br>Budget<br>2019-20 | % Change<br>over PY |
|-----------------------------------|--------------------|--|---------------------|---------------------------------|---------------------|--------------------------------|---------------------|---------------------------------|---------------------|--------------------------------|---------------------|
| <b>Ending Fund Balance</b>        | 15,308,857         | 12,366,945                                 | 82.9%               | 13,250,887                      | -13.4%              | 10,305,838                     | -22.2%              | 7,867,518                       | -23.7%              | 5,297,947                      | -32.7%              |
| <b>Components of Fund Balance</b> |                    |  |                     |                                 |                     |                                |                     |                                 |                     |                                |                     |
| Reserves for Economic Uncertain   | 4,865,790          | 5,787,901                                  |                     | 5,399,240                       |                     | 5,907,442                      |                     | 6,181,057                       |                     | 6,423,224                      |                     |
| Appropriation for Contingency     | 8,861,552          | 4,997,529                                  |                     | 6,280,132                       |                     | 2,836,881                      |                     | 134,946                         |                     | -                              |                     |
| <b>Other Designations:</b>        |                    |  |                     |                                 |                     |                                |                     |                                 |                     |                                |                     |
| New Market Tax Credit             | 1,581,515          | 1,581,515                                  |                     | 1,571,515                       |                     | 1,561,515                      |                     | 1,551,515                       |                     | 1,141,515                      |                     |
| Other One-Time Designations       |                    |  |                     |                                 |                     |                                |                     |                                 |                     |                                |                     |
| <b>Total Designations</b>         | 15,308,857         | 12,366,945                                 |                     | 13,250,887                      |                     | 10,305,838                     |                     | 7,867,518                       |                     | 7,564,739                      |                     |
| <b>Total Undesignated</b>         | -                  | -  |                     | -                               |                     | -                              |                     | -                               |                     | (2,266,792)                    |                     |



**College of the Desert**  
**2017-18 Tentative Budget Adoption**  
**All Other Funds**

|                                       | Child Development<br><i>Fund 33</i> |                  |                  | Other Special Revenues (Kiosk)<br><i>Fund 39</i> |                 |                  | Capital Outlay Projects<br><i>Fund 41</i> |                   |                  |
|---------------------------------------|-------------------------------------|------------------|------------------|--|-----------------|------------------|---|-------------------|------------------|
|                                       | Estimated Actuals                   | Proposed Budget  | % Change over PY | Estimated Actuals                                | Proposed Budget | % Change over PY | Estimated Actuals                         | Proposed Budget   | % Change over PY |
|                                       | 2016-17                             | 2017-18          |                  | 2016-17  | 2017-18         |                  | 2016-17                                   | 2017-18           |                  |
| Federal Revenue                       | 75,000                              | 80,000           | 6.7%             |  |                 |                  |   |                   |                  |
| State Revenue                         | 925,000                             | 980,170          | 6.0%             |  |                 |                  | 550,000                                   |                   | -100.0%          |
| Local Revenue                         | 268,903                             | 244,166          | -9.2%            | 113,141  | 115,000         | 1.6%             | 7,240,605                                 | 7,707,160         | 6.4%             |
| <b>Total Revenues</b>                 | <b>1,268,903</b>                    | <b>1,304,336</b> | <b>2.8%</b>      | <b>113,141</b>                                   | <b>115,000</b>  | <b>1.6%</b>      | <b>7,790,605</b>                          | <b>7,707,160</b>  | <b>-1.1%</b>     |
| <b>Expenditures</b>                   |                                     |                  |                  |  |                 |                  |   |                   |                  |
| Academic Salaries                     | 895,000                             | 825,026          | -7.8%            | 11,500   | 11,500          | 0.0%             |   | 376,628           | 115.9%           |
| Non-Academic Salaries                 | 330,000                             | 295,484          | -10.5%           | 9,525  | 10,000          | 5.0%             | 174,453                                   | 168,933           | 104.5%           |
| Employee Benefits                     | 95,000                              | 79,620           | -16.2%           | 165  | 2,301           | 1294.5%          | 82,617                                    | -                 | -100.0%          |
| Books & Supplies                      | 16,000                              | 122,556          | 666.0%           | 58,335   | 60,000          | 2.9%             | 5,800                                     | 487,635           | 9.6%             |
| Services and Operating Expenses       | -                                   | -                |                  | 11,080   | 12,000          | 8.3%             | 444,863                                   | 5,455,343         | 60.1%            |
| Capital Outlay                        |                                     |                  |                  |  |                 |                  | 3,407,411                                 |                   |                  |
| Support and Indirect Costs            |                                     |                  |                  |  |                 |                  |   |                   |                  |
| <b>Total Expenditures</b>             | <b>1,336,000</b>                    | <b>1,322,686</b> | <b>-1.0%</b>     | <b>90,605</b>                                    | <b>95,801</b>   | <b>5.7%</b>      | <b>4,115,144</b>                          | <b>6,488,539</b>  | <b>57.7%</b>     |
| <b>Excess (Deficiency)</b>            | <b>(67,097)</b>                     | <b>(18,350)</b>  | <b>-72.7%</b>    | <b>22,536</b>                                    | <b>19,199</b>   |                  | <b>3,675,461</b>                          | <b>1,218,621</b>  | <b>-66.8%</b>    |
| Transfers In/Other Sources            | 67,097                              | 72,338           | 7.8%             | -  | -               |                  | 801,108                                   | -                 | -100.0%          |
| Transfers Out/Other Uses              | -                                   | -                |                  | (7,000)  | (7,000)         | 0.0%             | (9,579,000)                               | -                 | -100.0%          |
| <b>Total Other Sources &amp; Uses</b> | <b>67,097</b>                       | <b>72,338</b>    | <b>7.8%</b>      | <b>(7,000)</b>                                   | <b>(7,000)</b>  | <b>0.0%</b>      | <b>(8,777,892)</b>                        | <b>-</b>          | <b>-100.0%</b>   |
| <b>Change in Fund Balance</b>         | <b>-</b>                            | <b>53,988</b>    |                  | <b>15,536</b>                                    | <b>12,199</b>   | <b>-21.5%</b>    | <b>(5,102,431)</b>                        | <b>1,218,621</b>  | <b>-123.9%</b>   |
| Beginning Fund Balance                | -                                   | -                |                  | 22,332   | 37,868          | 69.6%            | 41,106,221                                | 36,003,790        | -12.4%           |
| <b>Ending Fund Balance</b>            | <b>-</b>                            | <b>53,988</b>    |                  | <b>37,868</b>                                    | <b>50,067</b>   | <b>32.2%</b>     | <b>36,003,790</b>                         | <b>37,222,411</b> | <b>3.4%</b>      |

*Fund 21 Bond Redemption Fund is managed by The Riverside County Office of Education and the Treasurer's Office, and is not included in the budget authorization of the Desert Community College District.*

**College of the Desert**  
**2017-18 Tentative Budget Adoption**  
**All Other Funds**

|                                       | Bond Fund<br><i>Fund 43</i> |                 |                  | Self Insurance<br><i>Fund 61</i> |                 |                  | Other Benefits<br><i>Fund 69</i> |                 |                  |
|---------------------------------------|-----------------------------|-----------------|------------------|----------------------------------|-----------------|------------------|----------------------------------|-----------------|------------------|
|                                       | Estimated Actuals           | Proposed Budget | % Change over PY | Estimated Actuals                | Proposed Budget | % Change over PY | Estimated Actuals                | Proposed Budget | % Change over PY |
|                                       | 2016-17                     | 2017-18         |                  | 2016-17                          | 2017-18         |                  | 2016-17                          | 2017-18         |                  |
| <b>Revenues</b>                       |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Federal Revenue                       |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| State Revenue                         | 250,000                     | 200,000         | -20.0%           | 139,945                          | 75,000          | -46.4%           | 350,000                          | 330,000         | -5.7%            |
| Local Revenue                         | 250,000                     | 200,000         | -20.0%           | 139,945                          | 75,000          | -46.4%           | 350,000                          | 330,000         | -5.7%            |
| <b>Total Revenues</b>                 |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| <b>Expenditures</b>                   |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Academic Salaries                     |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Non-Academic Salaries                 |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Employee Benefits                     | 17,114                      | 12,000          | -29.9%           |                                  |                 |                  |                                  |                 |                  |
| Books & Supplies                      | 2,679,118                   | 4,466,637       | 66.7%            | 72,858                           | 85,000          | 16.7%            | 349,149                          | 300,000         | -14.1%           |
| Services and Operating Expenses       | 4,605,065                   | 28,276,090      | 514.0%           |                                  |                 |                  |                                  |                 |                  |
| Capital Outlay                        |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Support and Indirect Costs            |                             |                 |                  |                                  |                 |                  |                                  |                 |                  |
| <b>Total Expenditures</b>             | 7,301,297                   | 32,754,727      | 348.6%           | 72,858                           | 85,000          | 16.7%            | 349,149                          | 300,000         | -14.1%           |
| <b>Excess (Deficiency)</b>            | (7,051,297)                 | (32,554,727)    | 361.7%           | 67,087                           | (10,000)        | -114.9%          | 851                              | 30,000          | 3425.3%          |
| Transfers In/Other Sources            | -                           |                 |                  |                                  |                 |                  |                                  |                 |                  |
| Transfers Out/Other Uses              | -                           |                 |                  |                                  |                 |                  |                                  |                 |                  |
| <b>Total Other Sources &amp; Uses</b> | -                           | -               |                  | -                                | -               |                  | -                                | -               |                  |
| <b>Change in Fund Balance</b>         | (7,051,297)                 | (32,554,727)    | 361.7%           | 67,087                           | (10,000)        | -114.9%          | 851                              | 30,000          | 3425.3%          |
| Beginning Fund Balance                | 74,051,297                  | 67,000,000      | -9.5%            | 137,913                          | 205,000         | 48.6%            | 3,699,149                        | 3,700,000       | 0.0%             |
| <b>Ending Fund Balance</b>            | 67,000,000                  | 34,445,273      | -48.6%           | 205,000                          | 195,000         | -4.9%            | 3,700,000                        | 3,730,000       | 0.8%             |

**College of the Desert**  
 2017-18 Tentative Budget Adoption  
 All Other Funds

|                                       | Student Representation Trust |                 |                  | Student Body Fee Trust |                 |                  | Other Post Employment Benefits Trust |                 |                  |
|---------------------------------------|------------------------------|-----------------|------------------|------------------------|-----------------|------------------|--------------------------------------|-----------------|------------------|
|                                       | Fund 72                      |                 |                  | Fund 73                |                 |                  | Fund 79                              |                 |                  |
|                                       | Estimated Actuals            | Proposed Budget | % Change over PY | Estimated Actuals      | Proposed Budget | % Change over PY | Estimated Actuals                    | Proposed Budget | % Change over PY |
|                                       | 2016-17                      | 2017-18         |                  | 2016-17                | 2017-18         |                  | 2016-17                              | 2017-18         |                  |
| <b>Revenues</b>                       |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| Federal Revenue                       |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| State Revenue                         | 10,000                       | 10,000          | 0.0%             | 10,800                 | 10,000          | -7.4%            | 371,252                              | 300,000         | -19.2%           |
| Local Revenue                         | 10,000                       | 10,000          | 0.0%             | 10,800                 | 10,000          | -7.4%            | 371,252                              | 300,000         | -19.2%           |
| <b>Total Revenues</b>                 |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| <b>Expenditures</b>                   |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| Academic Salaries                     |                              |                 |                  | 23,737                 | 30,369          | 27.9%            |                                      |                 |                  |
| Non-Academic Salaries                 |                              |                 |                  | 5,913                  | 10,415          | 76.1%            |                                      |                 |                  |
| Employee Benefits                     | 60                           | 9,800           | 16233.3%         | 2,961                  | 3,500           | 18.2%            |                                      |                 |                  |
| Books & Supplies                      | 1,567                        | 25,200          | 1508.2%          | 350                    | 500             | 42.9%            | 1,600                                | 1,600           | 0.0%             |
| Services and Operating Expenses       |                              |                 |                  | -                      | 5,000           |                  |                                      |                 |                  |
| Capital Outlay                        |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| Support and Indirect Costs            |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| <b>Total Expenditures</b>             | 1,627                        | 35,000          | 2051.2%          | 32,961                 | 49,784          | 51.0%            | 1,600                                | 1,600           |                  |
| <b>Excess (Deficiency)</b>            | 8,373                        | (25,000)        | -398.6%          | (22,161)               | (39,784)        | 79.5%            | 369,652                              | 298,400         | -19.3%           |
| Transfers In/Other Sources            |                              |                 |                  | 20,000                 | 20,000          | 0.0%             |                                      |                 |                  |
| Transfers Out/Other Uses              |                              |                 |                  |                        |                 |                  |                                      |                 |                  |
| <b>Total Other Sources &amp; Uses</b> | -                            | -               |                  | 20,000                 | 20,000          |                  | -                                    | -               |                  |
| <b>Change in Fund Balance</b>         | 8,373                        | (25,000)        | -398.6%          | (2,161)                | (19,784)        | 815.5%           | 369,652                              | 298,400         | -19.3%           |
| Beginning Fund Balance                | 16,627                       | 25,000          | 50.4%            | 37,161                 | 35,000          | -5.8%            | 3,000,348                            | 3,370,000       | 12.3%            |
| <b>Ending Fund Balance</b>            | 25,000                       | -               | -100.0%          | 35,000                 | 15,216          | -56.5%           | 3,370,000                            | 3,668,400       | 8.9%             |

**DESERT COMMUNITY COLLEGE DISTRICT**  
**2017-18 Tentative Budget**  
**Unrestricted General Fund Revenue Estimates (DRAFT)**

|  | <b>2016-17</b>    | <b>207-18</b>     | <b>Changes</b>     | <b>Notes</b> |
|--|-------------------|-------------------|--------------------|--------------|
|  | <b>Estimated</b>  | <b>Tentative</b>  | <b>Estimated</b>   |              |
|  | <b>Actuals</b>    | <b>Budget</b>     | <b>Actuals</b>     |              |
| <b>BASE REVENUES</b>                           |                   |                   |                    |              |
| Calculated Base Revenue                        | 48,871,030        | 50,621,845        |                    |              |
| Growth/Stability                               | 397,902           | 1,258,488         |                    |              |
| Revenue Shortfall                              | -                 | (688,238)         |                    |              |
| Other Revenue Adjustments                      | (6,642)           | (6,642)           |                    |              |
| FTES Dispute Resolution                        | (1,150,846)       | -                 |                    |              |
| Annual COLA                                    | 637,598           | 768,595           |                    |              |
| <b>Adjusted BASE REVENUE</b>                   | <b>48,749,042</b> | <b>51,954,048</b> | <b>3,205,006</b>   | <b>A</b>     |
| <b>OTHER STATE INCOME</b>                      |                   |                   |                    |              |
| P. T. Faculty Equity Pay                       | 217,841           | 217,841           |                    |              |
| Mandated costs                                 | 982,318           | 536,542           |                    |              |
| Lottery  | 1,134,000         | 1,168,020         |                    |              |
| Other  | 1,585,522         | 1,800,830         |                    |              |
| <b>Total Other State Revenue</b>               | <b>3,919,681</b>  | <b>3,723,233</b>  | <b>(196,448)</b>   | <b>B</b>     |
| <b>OTHER LOCAL REVENUES</b>                    |                   |                   |                    |              |
| Rentals and Leases                             | 75,035            | 109,532           |                    |              |
| Interest                                       | 100,000           | 90,000            |                    |              |
| Nonresident/Foreign Tuition                    | 1,400,000         | 1,260,000         |                    |              |
| Parking Fines                                  | 125,000           | 125,000           |                    |              |
| Misc. Local Income                             | 79,842            | 66,000            |                    |              |
| <b>Total Local Revenues</b>                    | <b>1,779,877</b>  | <b>1,650,532</b>  | <b>(129,345)</b>   | <b>C</b>     |
| <b>TOTAL REVENUES</b>                          | <b>54,448,600</b> | <b>57,327,813</b> | <b>2,879,213</b>   |              |
| <b>BEGINNING BALANCE</b>                       | <b>15,308,857</b> | <b>13,250,887</b> |                    |              |
| <b>TOTAL RESOURCES</b>                         | <b>69,757,457</b> | <b>70,578,700</b> |                    |              |
| <b>Less: Expenditures (includes transfers)</b> |                   |                   |                    |              |
|  | 56,506,570        | 60,272,862        |                    |              |
| <b>PROJECTED ENDING BALANCE</b>                | <b>13,250,887</b> | <b>10,305,838</b> | <b>(2,945,049)</b> |              |

**DESERT COMMUNITY COLLEGE DISTRICT**

**2017-18 Tentative Budget**

**Unrestricted General Fund (DRAFT)**

|  | <b>2016-17<br/>Estimated<br/>Actuals</b> | <b>2017-18<br/>Tentative<br/>Budget</b> | <b>Change Over<br/>Prior Year</b> | <b>Notes</b>  |
|--|--|---|-----------------------------------|---------------|
| <b>REVENUES</b>  |  |   |                                   |               |
| Base Revenues  | 48,749,042                               | 51,954,048                              | 3,205,006                         | A             |
| State Income   | 3,919,681                                | 3,723,233                               | (196,448)                         | B             |
| Local Income   | 1,779,877                                | 1,650,532                               | (129,345)                         | C             |
| <b>Total Revenue</b>                                     | <b>54,448,600</b>                        | <b>57,327,813</b>                       | <b>2,879,213</b>                  |               |
| <b>Expenditures</b>                                      |  |   |                                   |               |
| Full-Time Faculty Salaries                               | 12,166,465                               | 13,218,500                              | 1,052,035                         | 1000          |
| Adjunct Salaries   | 7,881,161                                | 8,447,806                               | 566,645                           | 1000          |
| Classified Salaries                                      | 9,330,928                                | 9,962,235                               | 631,307                           | 2000          |
| Administrative/Confidential Salaries                     | 5,176,179                                | 5,665,977                               | 489,798                           | 1000/<br>2000 |
| Employee Benefits  | 13,717,532                               | 14,330,919                              | 613,387                           | 3000          |
| Supplies & Materials                                     | 745,944                                  | 760,931                                 | 14,987                            | 4000          |
| Contracts & Services                                     | 6,058,287                                | 6,637,594                               | 579,307                           | 5000          |
| Sub-Total Operating Expense                              | 55,076,496                               | 59,023,962                              | 3,947,466                         |               |
| Capital Outlay   | 568,167                                  | 536,400                                 | (31,767)                          | 6000          |
| Sub-Total Operating Exp. & Capital Outlay                | 55,644,663                               | 59,560,362                              | 3,915,699                         |               |
| <b>Excess Revenue over (Expenditures)</b>                | <b>(1,196,063)</b>                       | <b>(2,232,549)</b>                      | <b>(1,036,486)</b>                |               |
| Transfers and Contributions                              | 1,097,185                                | 952,608                                 | (144,577)                         |               |
| Other Outgo  | (235,278)                                | (240,108)                               | (4,830)                           |               |
| <b>Total Expenditures</b>                                | <b>56,506,570</b>                        | <b>60,272,862</b>                       | <b>3,766,292</b>                  |               |
| <b>Excess Total Expenditures over<br/>Total Revenues</b> | <b>(2,057,970)</b>                       | <b>(2,945,049)</b>                      |                                   |               |
| <b>General Fund - Beginning Balance</b>                  |  |   |                                   |               |
| 7.5% Recommended Reserve                                 | 4,865,790                                | 5,399,240                               |                                   |               |
| Reserve for Future Needs                                 | 10,443,067                               | 7,851,647                               |                                   |               |
|  | <b>15,308,857</b>                        | <b>13,250,887</b>                       |                                   |               |
| <b>General Fund - Ending Balance (Reserve)</b>           | <b>13,250,887</b>                        | <b>10,305,838</b>                       |                                   |               |

**2017-18 Tentative Budget  
Unrestricted General Fund (DRAFT)**

|                |   | Change By<br>Category | Net Change          |
|----------------|---|-----------------------|---------------------|
| <b>INCOME</b>  |   |                       |                     |
| A              | Base Revenue                                  | \$ 3,205,006          |                     |
| B              | State Revenue                                 | (196,448)             |                     |
| C              | Local Revenue                                 | (129,345)             |                     |
|                | <b>Total Revenue Changes</b>                  |                       | <b>\$ 2,879,213</b> |
| <b>EXPENSE</b> |   |                       |                     |
| 1000           | <b><u>Academic Salary Adjustments</u></b>     |                       |                     |
|                | Full-Time Faculty Step Increase               | 173,421               |                     |
|                | New Positions, Full-Time Faculty              | 632,840               |                     |
|                | Full-Time Faculty COLA                        | 113,612               |                     |
|                | Administration Step Increase                  | 55,194                |                     |
|                | Adjunct Step/Column Increase                  | 65,000                |                     |
|                | Adjunct Costs for Enrollment Growth           | 710,874               |                     |
|                | Net All Other Budget Adjustments              | 11,968                |                     |
|                |   |                       | 1,762,909           |
| 2000           | <b><u>Non-Academic Salary Adjustments</u></b> |                       |                     |
|                | Non-Administration Step Increase              | 205,615               |                     |
|                | New/Vacant Positions, Non-Administration      | 467,193               |                     |
|                | Classified Administration Step Increase       | 55,132                |                     |
|                | New/Vacant Positions, Administration          | 225,885               |                     |
|                | Net All Other Budget Adjustments              | 23,051                |                     |
|                |   |                       | 976,876             |
| 3000           | <b><u>Benefits Adjustments</u></b>            |                       |                     |
|                | STRS Rate Increase                            | 281,968               |                     |
|                | PERS Rate Increase                            | 320,846               |                     |
|                | Net All Other Budget Adjustments              | 10,573                |                     |
|                |   |                       | 613,387             |

|   | <b>Change By<br/>Category</b> | <b>Net Change</b>          |
|---|-------------------------------|----------------------------|
| 4000 <b><u>Materials &amp; Supplies</u></b> |                               |                            |
| Books                                       | 3,100                         |                            |
| Instructional Supplies                      | (4,695)                       |                            |
| Non-Instructional Supplies                  | 3,147                         |                            |
| Food  | <u>13,435</u>                 |                            |
|   |                               | 14,987                     |
| 5000 <b><u>Contracts &amp; Services</u></b> |                               |                            |
| Postage                                     | 5,891                         |                            |
| Contracts & Personal Services               | 333,739                       |                            |
| Travel & Conferences                        | 4,900                         |                            |
| Dues & Memberships                          | 4,800                         |                            |
| Insurance                                   | 37,595                        |                            |
| Utilities                                   | 69,700                        |                            |
| Rents, Leases & Repairs                     | 230,938                       |                            |
| Legal, Elections, & Audit                   | (20,140)                      |                            |
| Other Services                              | <u>(88,116)</u>               |                            |
|   |                               | 579,307                    |
| 6000 <b><u>Library &amp; Equipment</u></b>  |                               |                            |
| Library Purchases/Subscriptions             | 12,152                        |                            |
| Capital Outlay                              | <u>(43,919)</u>               |                            |
|   |                               | <u>(31,767)</u>            |
| <b>Total Expenditure Changes</b>            |                               | <b><u>\$ 3,915,699</u></b> |